



## CLIENT BRIEF

# Increasing uptime and lowering costs at Chiquita

Chiquita, one of the world's largest food production companies, partnered with SwainSmith to implement an EAM software system. An ISO 55000 approach, starting with an organizational management system, drove value creation throughout the implementation.

## ACTIONS

Chiquita and SwainSmith worked together to create a management system for Chiquita's asset management operation. The management system defined policies, processes, business rules, roles and responsibilities, key performance indicators, and other organizational elements. Next, SwainSmith helped Chiquita implement an EAM software system on top of that foundation, using the management system to direct how the software system was configured.

## RESULTS

By establishing a management system, Chiquita was able to standardize preventative maintenance across their plants internationally. They also had a smooth and successful EAM software implementation. This created significant value:

- Improved equipment availability by over 3%
- Reduced costs by over 20%
- Improved maintenance productivity by 25%
- Significantly reduced maintenance overtime
- Reduced MRO inventory levels by 15%

## FACTS AT A GLANCE

### INDUSTRY

Food & Beverage

### GOALS

Equipment availability, cost reduction

### SOLUTIONS

ISO 55000 asset management system, EAM software system

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